

ANNEX  
II

TAB

ORGANIZATION OF ONE

A. Administrative

Attached as Tab A is a graphic presentation of the Administrative control structure within ONE.

B. Functional

Attached Tabs B and C give a graphic presentation of the Functional structure and relationships of ONE, showing the initiator-consumer relationships in the NIE production process.

C. Components

1. The Board of National Estimates is made up of ten members, including its Chairman who is the Assistant Director for National Estimates, its Vice Chairman, and the Deputy Assistant Director who is general manager of all ONE activities. This membership is personally and individually selected by the Director from among outstanding scholars of national repute; experts in the fields of strategy, political science, economics and other social sciences; and individuals having the broadest of experience in the field of intelligence at the highest level. Tab D lists the current membership of the Board.

2. The Estimates Staff consists of a group of intelligence officers selected for their competence to give substantive staff support to the Board of National Estimates. This support, broadly, is of three kinds: (i) preparation of draft estimates based on data from all sources within the intelligence community, (ii) providing knowledge and judgment on trends and developments in all areas of the world, and (iii) providing liaison with organizations with which ONE deals on a continuing basis. Tab E lists the current membership of the Estimates Staff.

The preparation of draft estimates is the responsibility of a small group of intelligence officers who form the General Group of the Estimates Staff. These officers are not selected primarily for a high degree of specialization. They are assigned to head up the various geographic and functional units into which the Staff is organized, and are relied upon to utilize their broad knowledge in assessing the global significance and relative importance of developments and trends.

Another group of intelligence officers form the Specialists Group of the Estimates Staff. These officers are assigned specific responsibilities for either a particular area or function.

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3. The Support Staff is the collective term used in referring to the various small units which provide the administrative support for both the Board of National Estimates and the Estimates Staff. These activities include the maintenance of an Information Control unit, a Reading and Reference Room, a Publications and Reproduction unit, and research, secretarial, and clerical services.

4. The Panel of Consultants consists of individuals of national repute in their respective fields. Consultants are called upon to consider estimates in preparation, to judge recently completed estimates, and to furnish information on key questions. Meetings of consultants are called some eight times a year. The panel seldom meets as a complete group. Despite advance notice of meetings, it is not always possible for members to arrange to attend. Furthermore, on specialized papers, an effort is increasingly made to limit attendance to those competent to contribute either generally or specifically. Such meetings are chaired by a member of the Board of National Estimates (currently [REDACTED]), together with two or three other Board members or two or three members of the Estimates Staff. The meetings of the consultants last two days. All of the consultants are cleared through Top Secret. Tab F lists the Panel.

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D. Personnel

Tab G in four sections lists and describes the ONE personnel. It will be noted that the T/O is small (74) and that the number on duty (59) is below the T/O.

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